

1. General Information

Position Title:	Associate Nurse / Midwife Unit Manager
Division/Department:	
Position Reports to:	Nurse / Midwife Unit Manager
Enterprise/Individual Agreement:	Epworth HealthCare Nurses and Midwives Enterprise Agreement
Classification/Grade:	ANUM / AMUM
Location:	
Employment Status:	Full time, Part time
Resource Management (for Management positions only) Number of Direct Reports: Budget under management:	
Key Relationships - internal and external	• Nurse Unit Manager • Associate Director of Clinical Services • Director of Clinical Services Nursing Staff and other ward unit staff (e.g. Ward Clerk, Allied Health, Support services) • Visiting Medical Officers (VMO's), patients and families

2. Overview of Epworth HealthCare

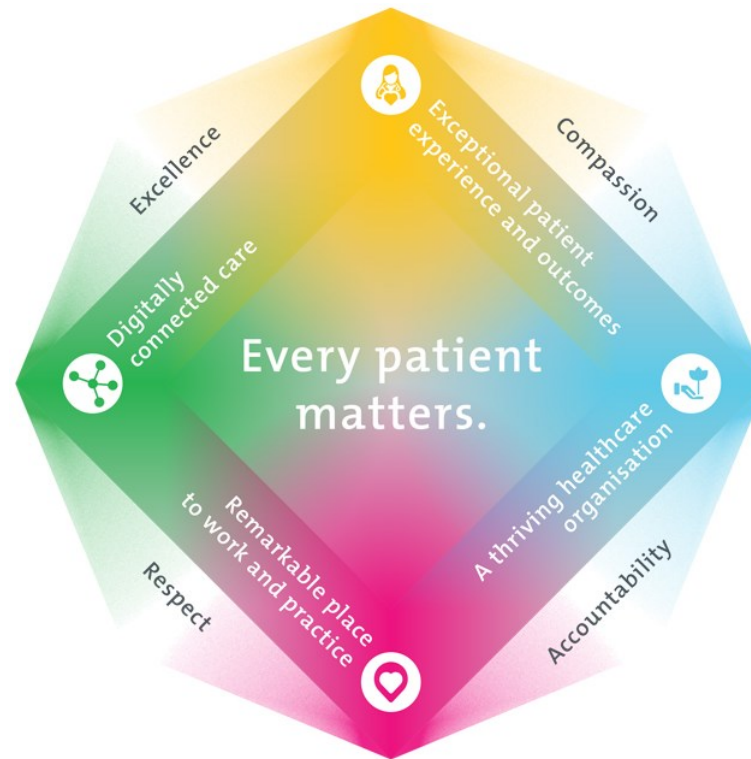
Epworth HealthCare is Victoria's largest not-for-profit private health care group, renowned for excellence in diagnosis, treatment, care and rehabilitation. Epworth is an innovator in Australia's health system, embracing the latest in evidence-based medicine to pioneer treatments and services for our patients.

Epworth's values define our approach and our delivery. We pride ourselves on communicating our values and delivering on them in a real and meaningful way. Our Values are Compassion, Accountability, Respect and Excellence. More information can be found on the [Epworth website](#).

Epworth's purpose is Every Patient Matters.

Our Vision is Delivering another 100 years of exceptional healthcare and innovation to the Victorian community.

3. Epworth HealthCare Strategy



All roles are linked to the Epworth strategy and are fundamental in achieving its vision and purpose.

Exceptional patient experience and outcomes - To empower our patients and deliver compassionate, expert and coordinated care.

A thriving healthcare organisation - To adapt and grow in a changing healthcare landscape by delivering a unique private not-for-profit healthcare organisation.

Remarkable place to work and practice - To ensure Epworth is an outstanding place to work and practice through a culture of care and investment in our people.

Digitally connected care - To innovate and improve the digital experience, interactions and outcomes for our patients, staff and doctors.

4. Purpose of the Position

The Associate Nurse / Midwife Unit Manager (ANUM/AMUM) is an integral member of the management team, assisting the Nurse / Midwife Unit Manager in the course of their duties to ensure effective management and the ongoing development of the Unit from an operational perspective. This is achieved through effectively balancing and prioritising the core business activities of:

- Being a role model in setting the clinical standards to achieve a high quality of nursing care.
- Leading the team to deliver timely, safe, evidence-based patient-centred clinical care to patients at Epworth HealthCare achieving optimal clinical outcomes and an exceptional patient experience
- Supporting the NUM/MUM to build and maintain high performing teams that operate within a performance framework; to drive a culture of accountability, best practice and innovation
- Effective management of resources to optimise the quality, activity, and financial performance of the Unit
- Supporting the NUM/MUM with the maintenance of a safe clinical and operating environments to optimise safety and wellbeing of patients, visitors and staff
- Contributing to the ongoing development of Epworth HealthCare's internal culture and external reputation through - Demonstrating behaviours and attitudes that are consistent with Epworth's Vision and Values, and professional nursing philosophy - Building strong and trusting relationships with the multidisciplinary team, including highly effective doctor relationship management.
- The ANUM/AMUM assumes the responsibilities and authority of the Nurse / Midwife Unit Manager in their absence and as such must have a working knowledge of the administrative operation of the department.

5. Clinical Governance Framework

This role is required to put into practice the Clinical Governance Framework at Epworth as every employee is accountable for ensuring that our patients and community receive safe, high quality and person-centred care in every interaction with Epworth. This is achieved through active participation in the five domains of clinical governance at Epworth:

Clinical Governance Domain	Role
Leadership and culture	Promote and participate in a supportive, fair and transparent culture where lessons from previous outcomes are learned and patient safety and quality is a priority at all levels of the organisation.
Consumer Partnerships	Understand and where relevant, ensure that each patient is actively involved in their own care and treatment including families/carers wherever possible.
Effective Workforce	Develop and maintain one's own competency, skills and knowledge to ensure high quality service provision and care.

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Clinical Safety and Effectiveness	Understand and where relevant, ensure, that the right care is provided to the right person at the right time, in the right place and patient outcomes are monitored and improved.
Risk Management	Be responsible for identifying and reporting risks, hazards and near misses for people in our care and participating in risk mitigation strategies.

6. Key Accountabilities

KEY RESPONSIBILITIES	MEASURES/KPIs TO BE ACHIEVED
<u>Customer Centric Leadership</u> Focuses on the provision of clinical leadership in a customer centrd environment. - Promotes a culture of customer service with doctors, patients, visitors and staff - ANUM/AMUM has a 'can do' attitude that supports the delivery of timely, safe, evidence-based person centred care to patients at Epworth HealthCare in acost effective manner that optimises clinical, operational and financial performance Actively promotes the unit to doctors and other key stakeholders. - The ANUM/AMUM builds strong and trusting relationships with internal and external stakeholder to promote and maintain the reputation of the unit Streamlined and safe patient services within an optimal clinical environment - Oversees the delivery of patient-centred care and implements strategies to enhance the patient experience and journey and their overall satisfaction with Epworth; ensuring this is coordinated through NUMs/MUMs and other Senior Staff. - The ANUM leads and coordinates the patient care team (includes the activities of medical, nursing, education, allied health and non-clinical support staff) to deliver high quality holistic patient centred care in a cost effective manner - The ANUM/AMUM undertakes leadership rounding - The ANUM/AMUM oversees the implementation and delivery of care withinthe National Safety and Quality Health Service (NSQHS) Standards	- Patient Satisfaction Press Ganey (Nursing) mean and percentile score - Clinical Incident Rate: % achievement of selected KPI that is relevant to unit (as measured on quality dashboard) at least to target

KEY RESPONSIBILITIES	MEASURES/KPIs TO BE ACHIEVED
Drives and actively improves on relevant models of care that fosters a collaborative approach to evidence-based practises. • The ANUM/AMUM uses information resulting from patient incidents/adverse events to identify areas for improvement to influence changes to clinical practice. • The ANUM/AMUM recognises the value of research in contributing to developments in nursing and improved standards of care, by participating in unit/hospital Quality Improvement/Research Activities	
<u>Leadership</u> Undertakes appropriate workforce planning to build and maintain a strong clinical team. The ANUM/AMUM supports the NUM/MUM to: • Ensures the right level of seniority and skill mix in the ward/unit team • Ensures that staff have access to appropriate resources and training required to maintain strong clinical skills and adhere to the safety/quality standards within the set budget Ensuring each staff member allocated to the ANUM has performance and personal development/management plans that set out work related goals, standards and behaviours (includes maintaining 100% compliance with mandatory and unit specific competencies every 12 months or as prescribed) • Assists the NUM/MUM in actively managing the Performance Appraisal of staff and completes delegated PDP for unit staff. • Creating a positive environment that enables good learning experiences for students on the unit • Appropriate orientation is provided to new staff members as per Epworth Healthcare policies • Participates in relevant committees, meetings and projects	• Staff development % of delegated staff have PDP's completed within scheduled timeframe

KEY RESPONSIBILITIES	MEASURES/KPIs TO BE ACHIEVED
Foster a culture of ongoing development and improvement • Acts as a resource person/mentor to all nursing staff rotating within the unit • Assists with informal and formal education sessions on the unit. • Supports enquiry and questioning in the delivery of clinical care • Holds staff accountable for areas of responsibility and actions taken • Completes patient and leader rounding as NUM/MUM delegate on weekends as per group policy Active succession planning, identification and retention of talented staff • In liaison with the Nurse/Midwife Unit Manager develops and implements succession planning for nursing staff to ensure appropriate career pathways. • Identifies talented junior staff, coaching and nurturing of staff to prepare them for advancement or promotion into ever more challenging roles Portfolio Management • The ANUM/AMUM builds strong and trusting relationships with internal and external stakeholders to promote and maintain the reputation of the unit	
<u>Access to Services</u> The ANUM, in conjunction with the NUM & Hospital Coordinators, monitors and co-ordinates patient flow in and out of the unit/ ward: This includes: • The facilitation of unit-based patient flow processes that maximise patients' timely access to care • develops and implements patient flow initiatives within the Unit • Effective allocation of patients to staff with appropriate skills • Ensuring processes are in place to enable patients' timely and effective discharge management LOS Management and review	• Access 10am discharge rate at least target percentage OR activity/LOS Management ALOS/minutes per procedure within agreed target

KEY RESPONSIBILITIES	MEASURES/KPIs TO BE ACHIEVED
- Facilitates processes for frequent review of LOS and Estimated Discharge Date Activity Management - Understanding of daily requirements and forecasting activity to facilitate appropriate resource management - In collaboration with the NUM/MUM team, identifies opportunity to achieve occupancy target	
Customer Service Epworth is committed to the provision of excellent customer service to all of our people, customers and stakeholders including patients and external suppliers. Superior patient service leads to improved healing in a trusting, caring environment and creates a safe environment for patients and employees. - Provide excellent, helpful service to patients, visitors and staff - Communicate with clear and unambiguous language in all interactions, tailored to the audience - Build customer relationships and greet customers and patients promptly and courteously - Actively seek to understand patients' and their family's (customers) expectations and issues	- Patient and customer service satisfaction surveys within agreed targets - Use AIDET principles in all interactions - Issues are escalated to the manager and resolved in a timely manner
Safety and Wellbeing Participate actively and positively in the area of health and safety to reduce all hazards and incidents within the workplace Report all hazards, incidents, injuries and near misses immediately to your manager and log them in RiskMan	- Adhere to infection control/personal hygiene precautions - Implement and adhere to Epworth OHS policies, protocols and safe work procedures - Mandatory training completed at agreed frequency

7. Position Requirements/Key Selection Criteria

COMPONENT	
Qualifications	- Registered Nurse or Midwife with Nursing and Midwifery Board of Australia Health Practitioner Regulation Agency (AHPRA) - Post graduate qualification in the area of specialisation
Previous Experience	Relevant post registration clinical experience
Required Knowledge & Skills	Leadership and Interpersonal Skills - Well developed interpersonal and leadership skills that inspire the trust and confidence required to lead and manage high performing teams and build strong relationships with patients, their families and key internal & external stakeholders - Ability to build strong relationships to work collaboratively with NUM & peers - Demonstrated capability for and focus on innovation through initiating and implementing improvements to service delivery, models of care, evidence based practice, and practice development - Provide opportunities and support for the professional development the team Clinical Expertise and commitment to high quality patient care and continuous improvement - Evidence of a commitment to patient/customer service, clinical governance and quality improvement. - Positive role model to all levels of staff in terms of commitment to the delivery of high quality patient care. - Knowledge and understanding of the National Standards for Clinical Excellence and ACHS Accreditation Standards. - Demonstrated clinical expertise in clinical advancements particularly in the speciality of the unit. Leadership, HR and Business Acumen - Demonstrated ability to lead, assist and support organisational change. - Knowledge and understanding of Legislation, OH&S principles and relevant awards. - Knowledge and commitment to Acts, Agreements and Epworth HealthCare directions, policies, procedures and staff code of conduct. Marketing and Growth - Committed to achieving a culture of success, assisting NUM to initiate any change management associated with success and growth of the department. - Committed to building relationships with external and internal stakeholders to promote the Epworth HealthCare brand Teaching and Research - Demonstrated willingness to teach undergraduate & postgraduate nurses, other health professionals, patients, families and groups.

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COMPONENT	
	- Show a proactive attitude in reviewing, supporting and implementing relevant research into the clinical environment. Broader Knowledge Base and Skills - Computer literacy in Microsoft Applications
Personal Attributes & Values All employees are expected to consistently work in accordance with Epworth's values and behaviours - Compassion - Accountability - Respect - Excellence	Customer Focus - Strong customer focus to drive holistic person-centred care to patients and provide support to carers and families. - Able to build strong and trusted relationships with medical consultants. Professional Development - Strong advocate of self-development and personal and professional learning for self and others in the Unit, facilitating a culture of continuous learning - Committed to the professional development of nursing staff - Creating a culture that values the contributions of nurses with regular leadership rounding of staff to ensure staff are fully engaged - Committed to the coaching and developing of others

Document Control

Date Developed:	Date Last Reviewed:	Developed and Reviewed By (Position Title):
October 2015 / August 2022	January 2024	Executive Director Clinical Services

8. Employee Position Declaration

I have read and understand the requirements and expectations of the above Position Description. I agree that I have the physical ability to fulfil the inherent physical requirements of the position, and accept my role in fulfilling the Key Accountabilities. I understand that the information and statements in this position description are intended to reflect a general overview of the responsibilities and are not to be interpreted as being all-inclusive.

Employee Signature: _____

Print Name: _____ Date: _____